

PROTECTIVE MARKING - OFFICIAL

FSNI Leadership Board Minutes

Meeting 26 March 2026

13.30pm @ Via Teams

Vision: to be a world leading provider of integrated Forensic Science Services.

Attended:	Apologies: -
FSNI Chief Executive –CEO	
Non-Executive Director –NEBM	
Non-Executive Director –NEBM	
Acting Director of Reporting Services - DoRS	
Director of Corporate Services- DoCS	
Project Atlas Manager –PAM	
FSNI Finance Manager –FM	
PSNI Head of Scientific Support –HSS	
FSNI Corporate Secretary –CS	
FSNI PSO Biology – PSO	

Operational Performance and Service Delivery discussion items

1. Introduction and Apologies

The Chair welcomed all present to the meeting. No Apologies were received.

2. Meeting Status (Quorate) and Conflict of Interest Declarations

The meeting was quorate in line with the Leadership Board (LB) Terms of Reference (ToR).

LB members were reminded of their obligation to declare any potential conflicts of interest.

No conflicts of interest declared at this meeting.

3. Directorate Supplementary Reports

3.1. Operational Directorates Performance Report

The contents of the paper were noted. The Board was provided an overview of the paper.

4. Pulse Dashboard

The Board noted the contents of the paper.

FSNI Discussion Papers

5. Chief Executive update (verbal)

The Chief Executive gave the Board an update on current and emerging issues.

6. SMT Representatives update

CEO invited comment and update from PSO IC on current situation in Bio Reporting.

7. FSNI Leadership Board 25/02/2026

7.1 Previous Minutes - LB meeting 25 February 2026

The minutes of the previous LB meeting held on 25 February 2026 were agreed. –

Decision

8. FSNI Finance Update

8.1 FSNI Finance Update

The contents of paper was noted

8.2 FSNI 2026-27 Opening Budgets Update

The contents of paper was noted.

Decision – the Board agreed the budgets acknowledging they are currently indicative and noted any changes could potentially effect budget obligations.

9. FSNI Business Plan

9.1 FSNI Business Plan 2025-26

The contents of the paper were noted. The Directors updated the Board on the targets.

9.2 FSNI Business Plan 2026-27

The Board discussed and agreed the 2026-27 Business plan subject to one minor amendment. **Decision**

10. FSNI Corporate Risk Register 2025/26

The Board noted the updates given by FSNI Directors/PAM.

10.2. Consideration of FSNI High Level Risks for escalation to DoJ

No risks were considered necessary for escalation to DoJ.

11. FSNI Project Atlas Update

The Board noted the contents of the paper.

12. FSNI Product Review plan update

The contents of the paper were noted.

13. FSNI 2026-27 Information Assurance and Security Working group ToR

The Board noted the contents of the paper.

14. AOB

The Board was reminded of the upcoming Annual Report and Accounts deadlines.

15. Key messages

- The Board agreed the key messages emerging from the meeting.

Meeting ended at 15.30

Date of next meeting:	27 April 2026
	24 June 2026
	26 August 2026
	12 October 2026