

FSNI Leadership Board Minutes

Meeting 24 June 2026

13.00pm @ FSNI TA meeting Room

Vision: to be a world leading provider of integrated Forensic Science Services.

Attended:	Apologies: -
FSNI Chief Executive –CEO	PSNI Head of Scientific Support –HSS
Non-Executive Director – NEBM	Project Atlas Manager – PAM
Non-Executive Director – NEBM	
Acting Director of Reporting Services - DoRS	
Director of Corporate Services - DoCS	
Acting Director of Laboratory Services - DoLS	
Director of Quality and Business Improvement – DoQS	
FSNI Finance Manager –FM GP	
PSNI Scientific Support – HSS	
FSNI Corporate Secretary – CS	
FSNI PSO – PSO	

Operational Performance and Service Delivery discussion items

1. Introduction and Apologies

The Chair welcomed all present to the meeting. No Apologies were received.

2. Meeting Status (Quorate) and Conflict of Interest Declarations

The meeting was quorate in line with the Leadership Board (LB) Terms of Reference (ToR).

LB members were reminded of their obligation to declare any potential conflicts of interest.

No conflicts of interest declared at this meeting.

3. Directorate Supplementary Reports

3.1. Operational Directorates Performance Report

The contents of the paper were noted.

4. Pulse Dashboard

The Board noted the contents of the paper.

FSNI Discussion Papers

5. FSNI Annual Report and Accounts (ARA) (For Approval)

The Board noted that ARA. The Board where content to approval the Annual Report and Accounts, and recommended CEO sign off on the accounts and the letter of management representation from the RTTCWG.

Decision – Board was content to recommend the CEO sign off the Annual Report and Accounts.

6. Chief Executive update (verbal)

The Chief Executive gave the Board an update on current and emerging issues.

- **Annual Audits, opinions and accounts** - CEO noted the successful audits, opinions and account.
- **Project Atlas Update** – Board were updated on the latest Project Atlas developments.
- **Staff/recruitment challenges**
- **Funding Model**
- **Exhibit storage store movement**
- **FSNI Directorate move** - FSNI's move from Safer Communities to Access to Justice.
- **ARAC independent Member** - A new ARAC independent Member has been identified, and CTC clearance checks on-going.
- **New Risk register**

7. ARAC Chair Update (verbal) including items referred from ARAC

The ARAC chair updated the Board on the issues raised at the earlier A&RAC meeting including referred items.

Items referred -

- 7.1 - Quality Update – Noted
- 7.2 - IASWG Update - Noted – ToR approved - **Decision**

8. FSNI Leadership Board 24/04/2026

8.1 Previous Minutes - LB meeting 27 April 2026

The minutes of the previous LB meeting held on 27 April 2026 were agreed. – **Decision**

8.2 FSNI Leadership Board Action Table

The Board noted the updates to the FSNI Action Table. Any additional updates have been added to table

9. FSNI Business Plan 2026/27 (Paper available [here](#))

The Board noted the updates provided by the FSNI Directors.

10. FSNI Corporate Risk Register 2025/26

10.1 - FSNI Corporate Risk Register 2026/27 Draft

The Board noted draft version of the corporate risk register

10.2 - Consideration of FSNI High Level Risks for escalation to DoJ

No risks were considered necessary for escalation to DoJ.

11. Quality Improvement Board Action Plan

The Board noted the contents of the paper.

12. FSNI Finance Update

12.1 FSNI Finance Update

The contents of paper were noted. The indicative budget was discussed.

12.2 Absence of Budget

The Board noted the contents of the paper.

13. FSNI RTC Recovery Plan - 2026

The delivery plan was noted.

14. NICS AI Policy

The Board noted the current NICS policies

Action 4352 – DoCS/CS - Develop FSNI specific guidance for AI use

15. AOB

- The Leadership Board effectiveness report was discussed. NEBMs discussed the potential to meet with CEO to discuss the recommendations.

No Additional business items were raised.

16. Key messages

The Board agreed the key messages emerging from the meeting.

Meeting ended at 15.10

Date of next meeting:	26 August 2026
	12 October 2026
	09 December 2026