

FSNI Leadership Board Minutes

Meeting 26 August 2026

13.00pm @ FSNI TA meeting Room

Vision: to be a world leading provider of integrated Forensic Science Services.

Attended:	Apologies: -
FSNI Chief Executive –CEO	PSNI Head of Scientific Support –HSS
Non-Executive Director –NEBM	
Non-Executive Director –NEBM	
Acting Director of Reporting Services - DoRS	
Director of Corporate Services–DoCS	
Acting Director of Laboratory Services - DoLS	
Director of Quality and Business Improvement – DoQS	
FSNI Finance Manager –FM	
FSNI Corporate Secretary –CS	
Project Atlas Manager – PAM	

Operational Performance and Service Delivery discussion items

1. Introduction and Apologies

The Chair welcomed all present to the meeting. Apologies were received from PSNI HSS.

2. Meeting Status (Quorate) and Conflict of Interest Declarations

The meeting was quorate in line with the Leadership Board (LB) Terms of Reference (ToR).

LB members were reminded of their obligation to declare any potential conflicts of interest.

No conflicts of interest declared at this meeting.

3. Directorate Supplementary Reports

3.1. Operational Directorates Performance Report

The contents of the paper were noted.

4. Pulse Dashboard

The Board noted the contents of the paper.

5. No agenda item 5 due to numbering error

FSNI Discussion Papers

6. Chief Executive update (verbal)

The Chief Executive gave the Board an update on current and emerging issues including.

- Project Atlas, Reaccreditation by UKAS, and Staffing resources.

7. NICS HR Update

The Board noted the papers contents.

Action 4353 Agreed

8. FSNI Leadership Board 26/06/2026

8.1 Previous Minutes - LB meeting 26 June 2026

The minutes of the previous LB meeting held on 26 June 2026 were agreed. – **Decision**

8.2 FSNI Leadership Board Action Table

The Board noted the updates to the FSNI Action Table. Any additional updates have been added to table

9. FSNI Business Plan 2026/27

The Board noted the updates provided by the FSNI Directors.

Discussions were had around various business plan targets

10. FSNI Corporate Risk Register 2026/27

10.1 - FSNI Corporate Risk Register 2026/27

The Board noted updates on the corporate risk register.

The Board discussed raising the risk rating of risk 1 to a red treated risk rating - 4 – likelihood, 3 Impact (overall rating 12) – **Decision**

10.2 - Consideration of FSNI High Level Risks for escalation to DoJ

The Board considered it necessary for Risk One to be escalated to DoJ.

11. Project Atlas Update

The Board noted the contents of the paper and updates provided.

12. FSNI Finance Update

The contents of paper were noted.

13. FSNI Quality – Extension to Scope Update

The Extensions to scope (ETS) were noted.

14. FSNI Intergovernmental Agreement Update

The Board noted the current status of intergovernmental agreement (IGA) joint enterprises.

15. FSNI Innovation and Development Strategic Board ToR

The Board noted the contents of the papers and the ToR.

16. AOB -

- HSE report and action plan was shared with NXD's and discussed.
- The Board discussed committal reform.

17. Key messages

- The Board agreed the key messages emerging from the meeting for communication to FSNI staff.

Meeting ended at: 16:05

Date of next meeting:	12 October 2026
	09 December 2026
	08 February 2027
	24 March 2027