

PROTECTIVE MARKING - OFFICIAL

FSNI Leadership Board minutes

Meeting 27 April 2026

13.00pm @ FSNI TA meeting Room

Vision: to be a world leading provider of integrated Forensic Science Services.

Attended:	Apologies: -
FSNI Chief Executive –CEO	PSNI Head of Scientific Support - HSS
Non-Executive Director -NEBM	Project Atlas Manager - PAM
Non-Executive Director -NEBM	
Acting Director of Reporting Services - DoRS	
Director of Corporate Services- DoCS	
Acting Director of Laboratory Services - DoLS	
Director of Quality and Business Improvement – DoQS	
FSNI Finance Manager – FM	
PSNI Scientific Support - HSS	
FSNI Corporate Secretary - CS	
FSNI PSO – PSO	

Operational Performance and Service Delivery discussion items

1. Introduction and Apologies

The Chair welcomed all present to the meeting. No Apologies were received.

2. Meeting Status (Quorate) and Conflict of Interest Declarations

The meeting was quorate in line with the Leadership Board (LB) Terms of Reference (ToR).

LB members were reminded of their obligation to declare any potential conflicts of interest.

No conflicts of interest declared at this meeting.

3. Directorate Supplementary Reports

3.1. Operational Directorates Performance Report

The contents of the paper were noted.

4. Pulse Dashboard

The Board noted the contents of the paper.

FSNI Discussion Papers

5. Chief Executive update (verbal)

The Chief Executive gave the Board an update on current and emerging issues.

6. ARAC Chair Update (verbal) including items referred from ARAC

The ARAC chair updated the Board on the issues raised at the earlier A&RAC meeting including referred items.

Items referred -

- 6.1 - Quality Update - Noted
- 6.2 - IASWG Update - Noted
- 6.3 - ARAC Annual Report - Noted
- 6.4- ARAC ToR - Approved - **Decision**
- 6.5 - End of Year Stewardship Statement - Noted

7. FSNI Leadership Board 26/03/2026

7.1 Previous Minutes - LB meeting 26 March 2026

The minutes of the previous LB meeting held on 26 March 2026 were agreed. – **Decision**

7.2 FSNI Leadership Board Action Table

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The Board noted the updates to the FSNI Action Table. Any additional updates have been added to table

8. FSNI Finance Update

8.1 FSNI Annual report and accounts

The contents of paper were noted. It was noted the full draft paper will be issued by COP today.

9. FSNI Business Plan 2026/27

The Board noted the updates provided by the FSNI Directors.

10. FSNI Corporate Risk Register 2025/26

10.1 - FSNI Corporate Risk Register 2025/26

The Board noted the updates/end year positions given by FSNI Directors/PAM

10.2 - FSNI Corporate Risk Register 2026/27 Draft

The Board noted draft version of the corporate risk register

10.3 - Consideration of FSNI High Level Risks for escalation to DoJ

No risks were considered necessary for escalation to DoJ.

11. FSNI Quality Management Review

The Board noted the contents of the paper.

12. FSNI CSD People Update

The contents of the paper were noted.

13. NICS HR Update (Verbal Update)

No update was provided due to bereavement

14. FSNI Leadership Board Term of Reference (ToR) review

14.1 - FSNI Leadership Board ToR review

The Board noted the revised ToR - **Approved**

14.2 - FSNI Leadership Board Paper Schedule

The Board noted paper schedule for the incoming year

15. AOB

No Additional business items were raised.

16. Key messages

- The Board agreed the key messages emerging from the meeting.

Meeting ended at 15.35

Date of next meeting:	24 June 2026
	26 August 2026
	12 October 2026
	09 December 2026